

# New Hospitals Programme (NHP)

BuildOffsite Update

8th July 2021



# New Hospital Programme

*"The biggest hospital building programme in a generation"*

October 2020 set out the details of how we will deliver the manifesto commitment to build 40 new hospitals by 2030. Together with 8 existing schemes, means 48 hospitals across England will be delivered by the end of the decade.



# A programmatic approach to social infrastructure



Joint team between the  
Department of Health & Social  
Care and NHS England & NHS  
Improvement



Collaborative approach between a  
centralised programme team, hospital  
trusts, Government and industry



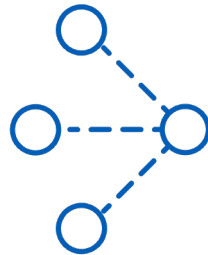
A progressive and learning  
culture to programmatic  
scheme delivery



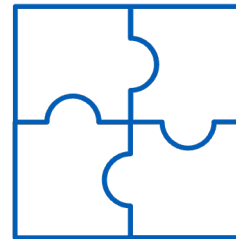
The NHP is going to be **transformational** for both the health sector and the commissioning of social infrastructure



Complex transformation programme for future healthcare needs



Utilise high levels of Modern Methods of Construction



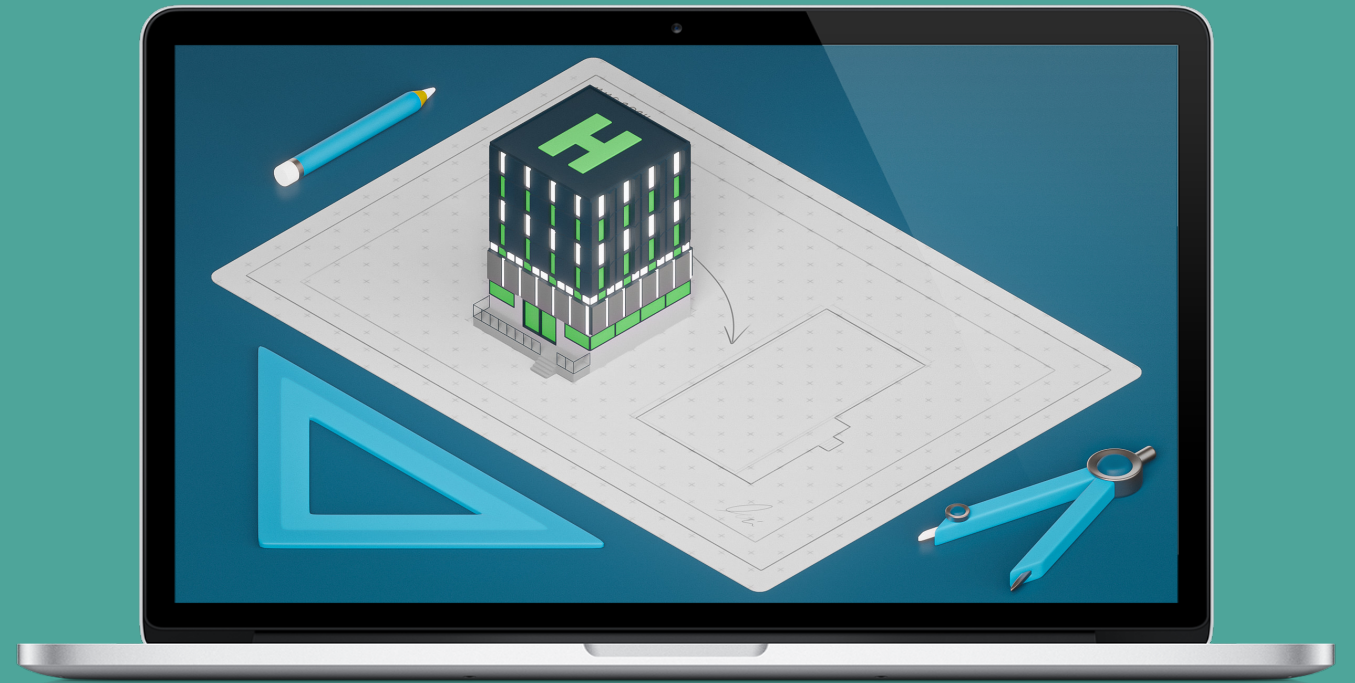
Implementing Common Components and Commodities



Digital Led Design to Futureproof the NHS Portfolio

# The mission

*“The NHP will sustainably deliver critical national health infrastructure, driving commonality, standard designs and ‘productionisation’ to enable better clinical excellence at maximised whole life value”*

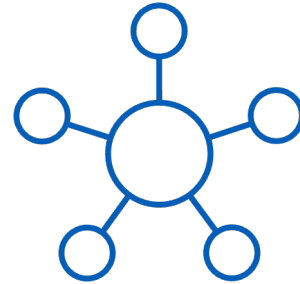




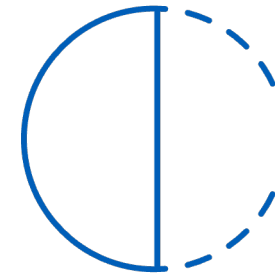
# The NHP's Commercial functions 5 pillars



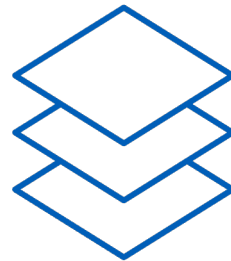
To enable the wider  
benefits of the  
NHP Programme



To track, build and nurture a  
strong, confident and competitive  
market of suppliers and partners



To deliver efficiencies in procurement, design,  
contracting, building, technology, space, which  
will ultimately deliver more efficient care



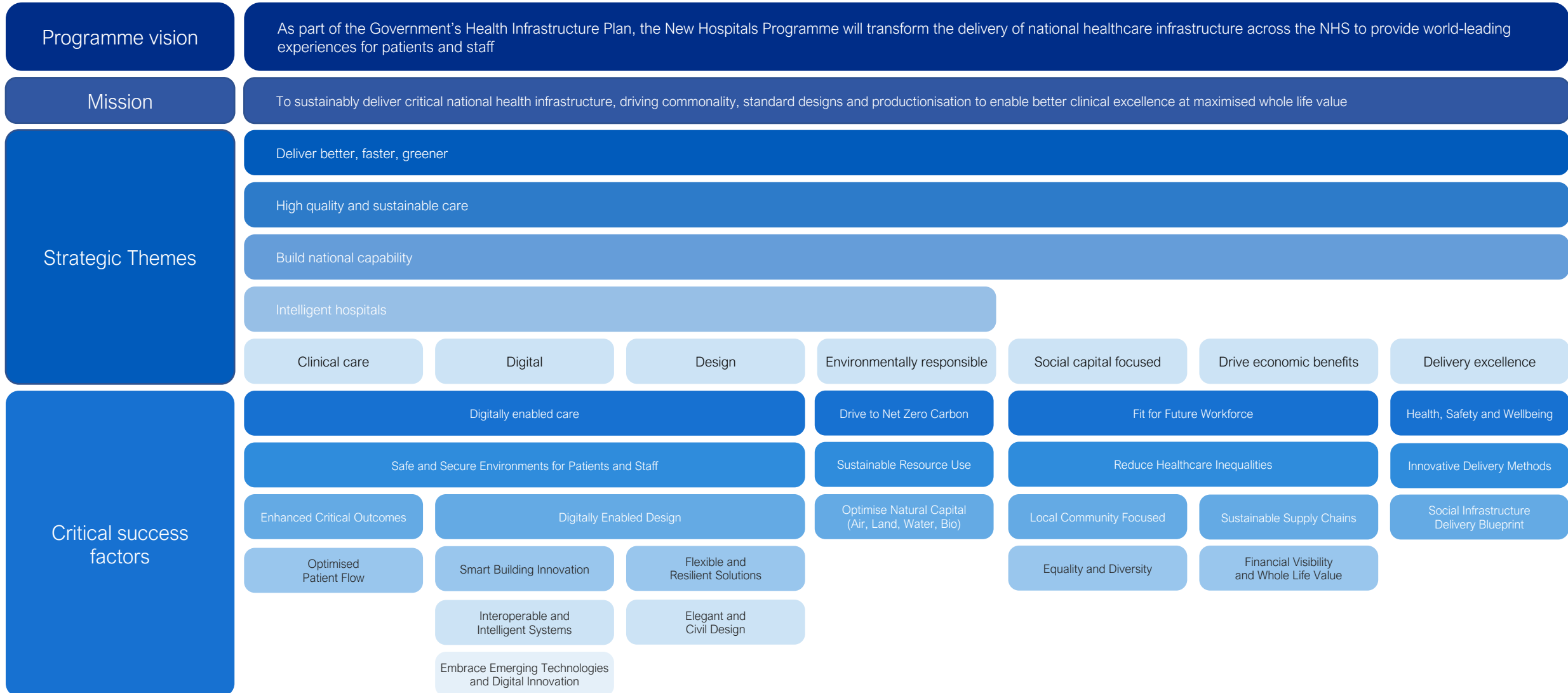
To establish and manage NHP contracts  
to provide predictability of outcomes that  
are sustainable for suppliers



To build a foundation of  
robust cost management  
capability for NHP



# Project delivery scorecard



# Getting it right from the start

*“Delivering value for the NHP through the Construction Playbook”*

The NHP Commercial Philosophy is aligned to the Construction Playbook and embedding the key principles it into our ways of working has already begun:

- Outcome-based approach
- Harmonise, digitise, and rationalise demand
- Benchmarking and Should Cost Models
- Further embed digital technologies
- Risk allocation
- Commercial pipelines
- Market health and capability assessments
- Portfolios and longer term contracting
- Early supply chain involvement
- Sustainable Contracting

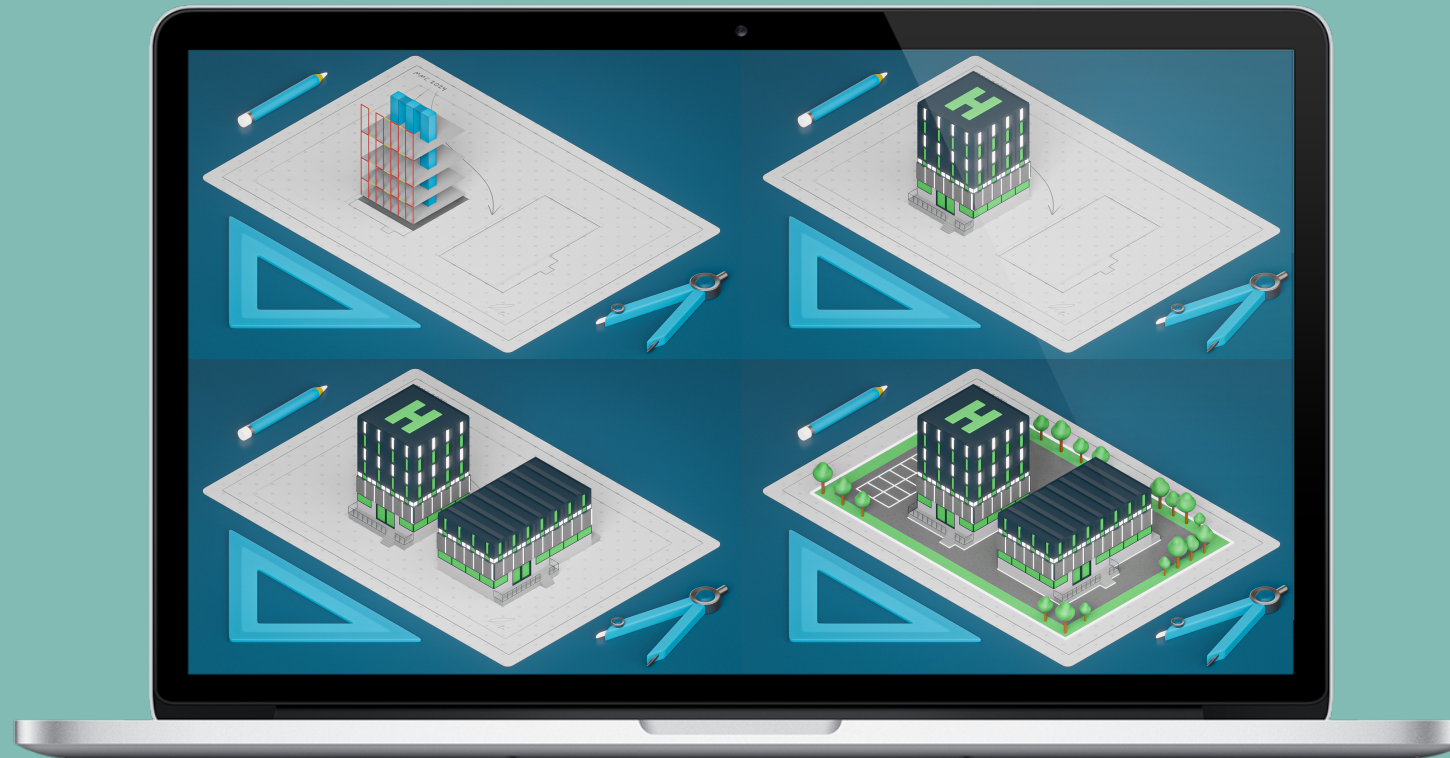




The NHP will deliver in line with the UK Government 2050 Net Zero target through supporting environmental protection, inclusion and improvement



The NHP will provide a consistent approach to digital design, promoting BIM level 4, digital twin, and the standardisation of 'common' components



# Modern Methods of Construction (MMC)

“The NHP will create an NHS kit of parts to improve efficiencies of time, cost, quality, and space provided for care”

The NHP will embrace a holistic approach to MMC. We will maximise the use of digital design to drive a platform led kit of parts approach to achieve a step change in productivity, cost effectiveness, timeliness of delivery and carbon efficiencies.



# How we want to do things differently

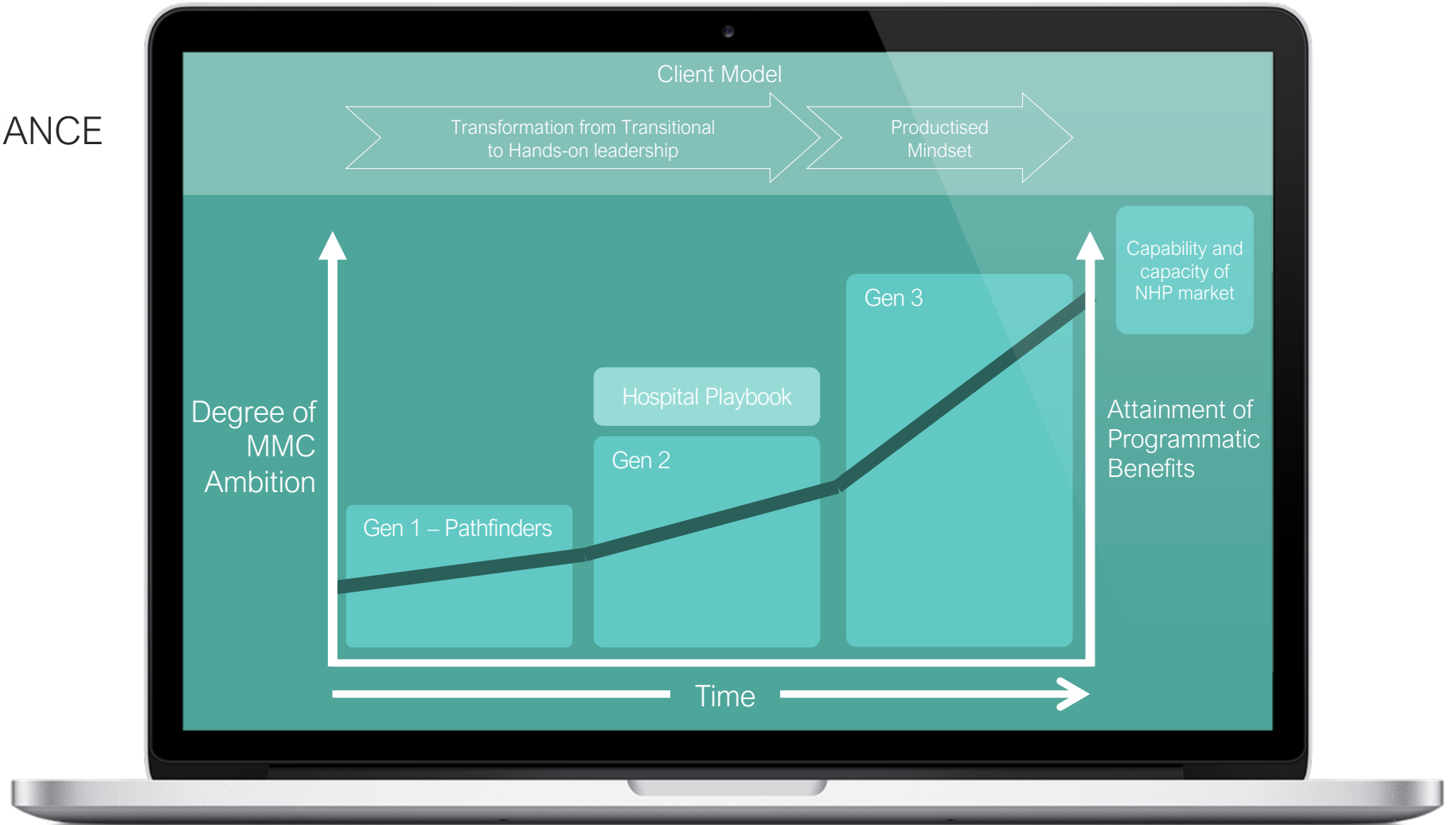
Status Quo	Aspiration
Vertical supply chain	Horizontal supply chain
Traditional contracting	Broad range of suppliers
Barriers to entry for small suppliers	Programmatic/Market led
Siloed projects	Incubate ideas and new Iterative approaches
Risk dumping	Productionisation
Cost only signal to the market	Values based procurement



# How are we going to do this?

An evolving approach

## GENERATION “GenA” ALLIANCE



# What we plan to do

*"Build knowledge, ensure a learning legacy, listen to the market"*

For the NHP to  
achieve this we  
need to ensure...

The NHP pipeline is  
presented as early  
and clearly as we  
can

To become the  
'Client of Choice' by  
delivering on  
everything that we  
have discussed

That there is clear  
communication to  
the market  
throughout the  
programme of  
works

By evolving and  
advancing the NHP  
through adapting  
from lessons learnt  
and using the  
'Think Tank'

Commit to  
identifying the right  
skills and the right  
teams





Our market engagement seeks to;



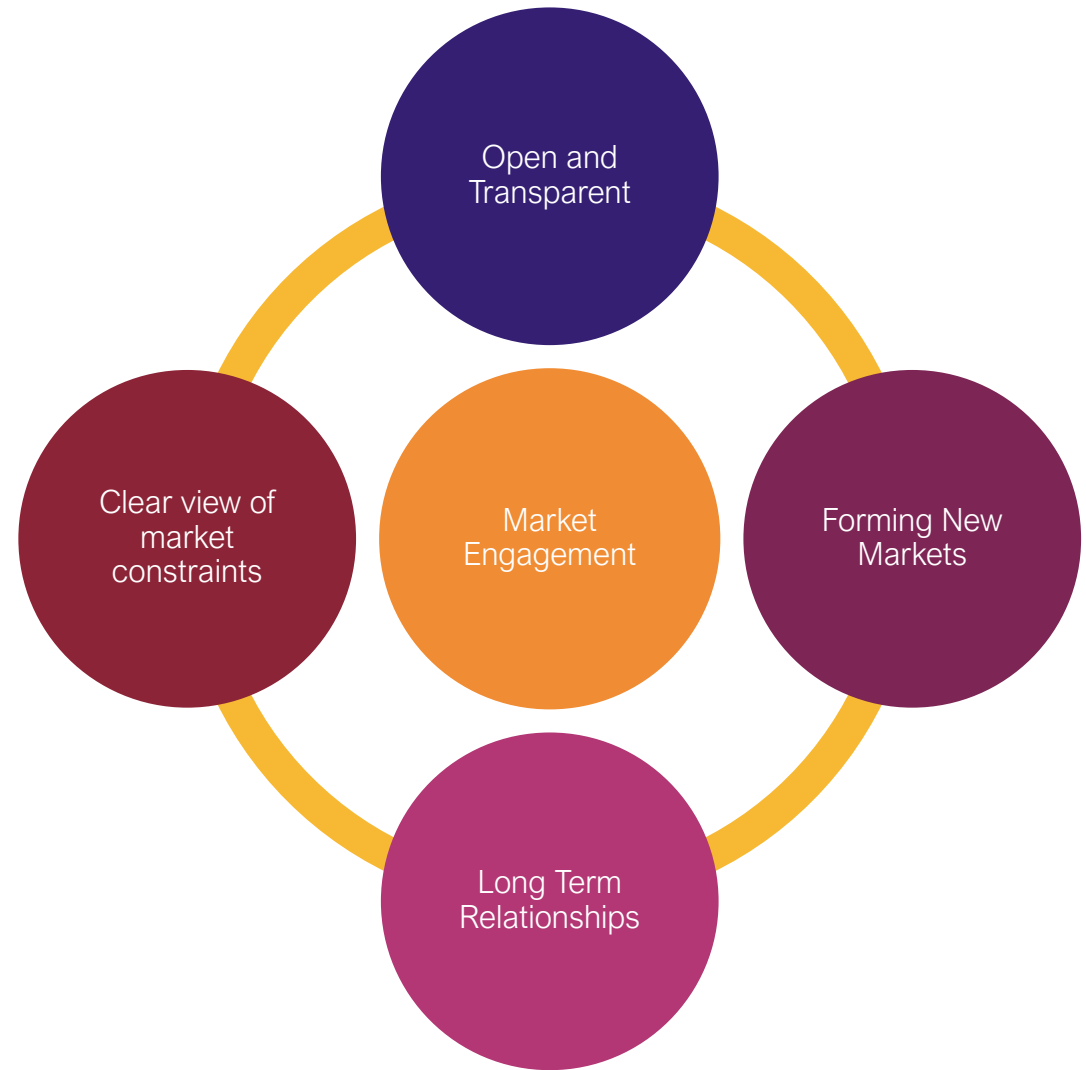
Mobilise the UK  
supply chain



Stimulate  
market forming



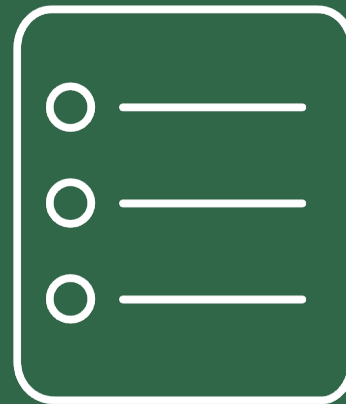
Seek market  
intelligence



# How to keep in touch



Email the Supply Markets  
Team at  
[nhp.suppliers@nhs.net](mailto:nhp.suppliers@nhs.net)



Complete the NHP Market  
Engagement Survey



Future events and  
engagements



# Questions

