

Buildoffsite WaterHUB

SUPPLY CHAIN WORKSTREAM

Stephen Wright

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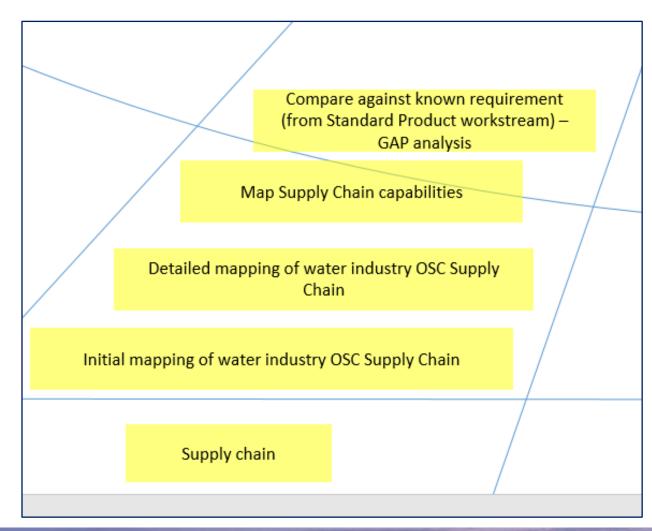
Today's Plan...

| Time | Activity | | | | | |
|-------------|--|--|--|--|--|--|
| am | Charlton Water Recycling Plant site visit | | | | | |
| 1100 | Welcome and Introduction | | | | | |
| 1110 - 1200 | Workstream updates | | | | | |
| 1200 - 1230 | Case Study Steve Weston (Ross-Shire Engineering) | | | | | |
| 1230 - 1315 | Lunch | | | | | |
| 1315 - 1345 | Phil Goddard – Construction Line | | | | | |
| 1345 – 1530 | Workshop – Supply Chain Mapping Group 1 – Supply Chain Mapping and Definitions Group 2 – Supply Chain capability, skills and training Group 3 – Supply chain capacity and development | | | | | |
| 1530 - 1600 | Key learning Next Steps Next WaterHUB meeting | | | | | |
| 1600 | Close | | | | | |

Workstream Update...



The Proposed Plan...



UK Water Supply Chain

Offsite Clients

e.g.

Anglian Water Severn Trent United Utilities Yorkshire Water **DfMA Consultants**

e.g.

MWH Mott MacDonald Offsite Suppliers

e.g.

RSE NPS Nomenca **Offsite Contractors**

e.g.

Nomenca MMB Offsite Support

e.g.

AMRC Twenty65 Project 13 i3P BIM4Water

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Planned Workshop

Supply Chain Mapping

Supply Chain Definitions

GROUP 1

Offsite Skills and training

Supply Chain capability

GROUP 2

Engaging the supply chain

Building the supply chain capacity

GROUP 3



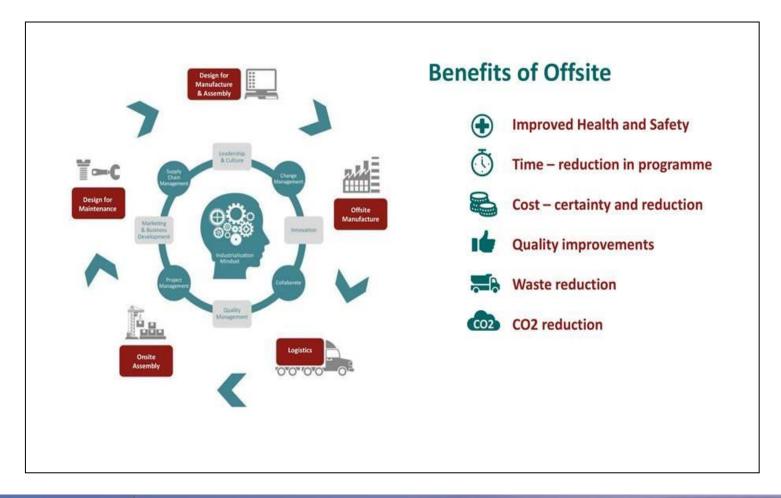
Workstream Vision

"To develop a sustainable supply chain capable of delivering offsite construction for the UK water industry with the capacity to meet the demands of the AMP cycle"

Group 1: Supply Chain Mapping

| National Initiatives / Thought Leadership | Clients | R&D Specialists | Offsite Designer | Offsite Manufacturer | Logistical Support | Onsite Assembler / Integrator |
|--|--------------------|--|--------------------------|--------------------------|--------------------|-------------------------------|
| <u>i3P</u> | Anglian Water | Manufacturing Technology Centre (MTC) | NMCN | NMCN | | |
| Project 13 | Scottish Water | Advanced Manufacturing Research Centre (AMRC) | Ross-Shire Engineering | Ross-Shire Engineering | | |
| Construction 2025 | Welsh Water | | IDS | IDS | | |
| Constructing Excellence | Northumbrian Water | | Richard Allen | Richard Allen | | |
| | Yorkshire Water | | Laing O'Rouke | Laing O'Rouke | | Laing O'Rouke |
| | Environment Agency | | NPS | NPS | | Skanska |
| | | | Lintotts Control Systems | Lintotts Control Systems | | Costain |
| | | | | | | MMB |
| | | | | | | Balfour Beatty |
| | | | | | | |
| | | | | | | |
| | | | | | | |

Group 1: Offsite Management School model



Group 1: Supply Chain Definitions

Offsite Designer

An organisation with the ability to provide design for offsite manufacture and onsite assembly

Offsite Manufacture

An organisation with the manufacturing capacity and capability to provide value adding assemblies and assets

Logistics

An organisation with the ability to plan and execute delivery and placement of offsite manufactured assemblies and assets

Onsite Assemblers / Integrators

An organisation with the ability to plan and deliver onsite assembly www.buildoffsite.com

Group 2: Supply Chain Capability

Workshop capabilities

- Offsite requires space
- Where and with who
- Emerging manufacturing technology

Low volume batch production

- Water industry will generally have low batch volume
- How to move towards "batch of 1"

Offsite Skills Development

- How do we develop skills in Design, Build, Logistics and Integration
- What needs to happen / change

Group 2: Supply Chain Capability

Digital adoption

- BIM
- CAD / CAM / Integrated and Efficient processes

Group 3: Supply Chain Capacity

"Known" capacity

3-5 organisations with approx. £100 million turnover each ~ £500 million

"Known" requirement

5-7 water companies with AMP7 capital programmes of £2 billion each \sim £14 billion over 5 years

Therefore, assuming "50%" of programme could be delivered offsite in AMP7, requirement is for supply chain capable of delivering \sim £7 billion over 5 years at £1.4 billion a year.

"Known" Shortfall

Shortfall in supply chain is ~ £900 million or 7-9 organisations



Group 3: Supply Chain Capacity

Building Capacity

- How?
- Bring across from other sectors
- Grow existing suppliers
- New market entrants
- Partnering / thinking outside the box?

The Workstream Leaders

- Steve Wright (YW) Client Lead
- Charlotte Davidson (Severn Trent) Support
- Dan Jefferson Contractor Lead

Client lead will move to Aidan Raynor, Yorkshire Water