

Onsite v Offsite Economics

A presentation by
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To
Buildoffsite Residential Hub
19th March 2019

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Content of Presentation

- ▶ Why CombiCycle Comparator is cost neutral for off-site construction
- ▶ Traditional v off-site cost comparison
- ▶ Lessons from Europe re cost-efficiency
- ▶ Lessons from USA re cost-efficiency
- ▶ Construction costs in context - the development budget
- ▶ Who gets the benefit?
- ▶ Helps and hindrances to off-site cost- efficiency

CombiCycle Comparator - Results Screen

Comparing Traditional v Modular Solutions

GIA: 300 M² - Location: Wales

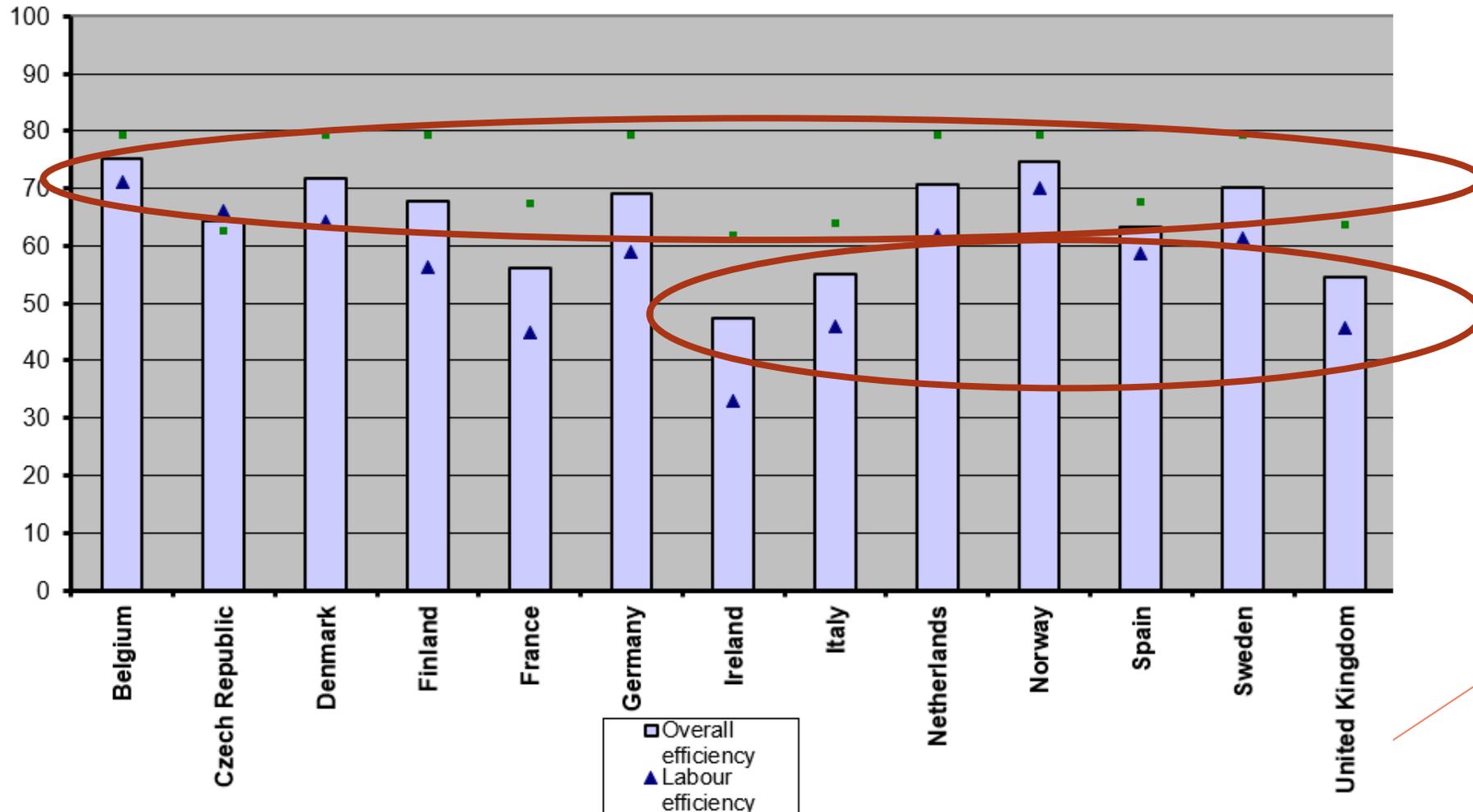
Cost Centre	Default	Select Survey Default mod walls and roof16.12.15
Viewing Result Totals		
Quality	Average	Average
Cost Analysis Period	30 Years	30 Years
Capital	£ 494,668	* £ 502,207
Life-cycle replacement	£ 176,052	£ 176,018
Maintenance	£ 277,564	£ 279,229
Cleaning	£ 28,299	£ 28,273
Energy (in occupation)	£ 569,483	£ 569,483
Waste Disposal		
Demolition		
Whole Life Total	£ 1,546,066	£ 1,555,210
Whole life sustainability factors (show/hide)		
Sustainability rating		
Initial sustainability	5.7	5.7
Sustainability Rating	B	B
Replacement sustainability		
Time on Site		
Time on Site (weeks)	23.9	19.7
* Includes saving in Preliminaries		4,062
**Includes waste materials adjustment - CO2 (embodied Initial) Tonnes		7

CombiCycle Comparator - Results Screen

Comparing Traditional v Volumetric Solutions

GIA: 300 M ² - Location: Wales		
Cost Centre	Default	Select Survey Default volumetric_16.12.15
Viewing Result Totals		
Quality	Average	Average
Cost Analysis Period	30 Years	30 Years
Capital	£ 494,668	* £ 487,558
Life-cycle replacement	£ 176,052	£ 177,785
Maintenance	£ 277,564	£ 279,584
Cleaning	£ 28,299	£ 29,615
Energy (in occupation)	£ 569,483	£ 569,509
Waste Disposal		
Demolition		
Whole Life Total	£ 1,546,066	£ 1,544,051
Whole life sustainability factors (show/hide)		
Sustainability rating		
Initial sustainability	5.7	5.9
Sustainability Rating	B	B
Replacement sustainability		
Time on Site		
Time on Site (weeks)	23.9	9.3
* Includes saving in Preliminaries		15,374

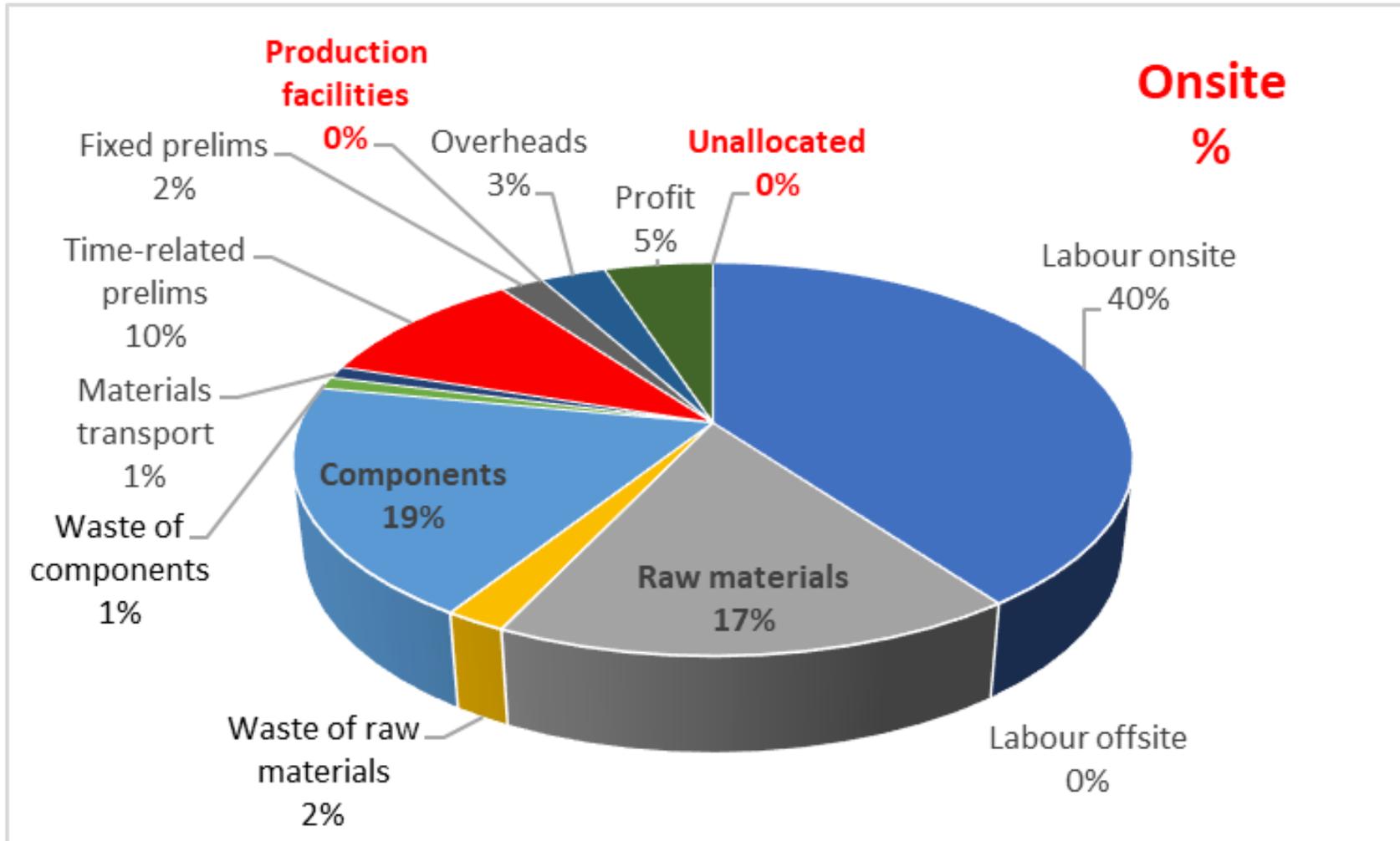
Benchmarking the Efficiency of the EU Construction Industries - ECDG/BWA 2006



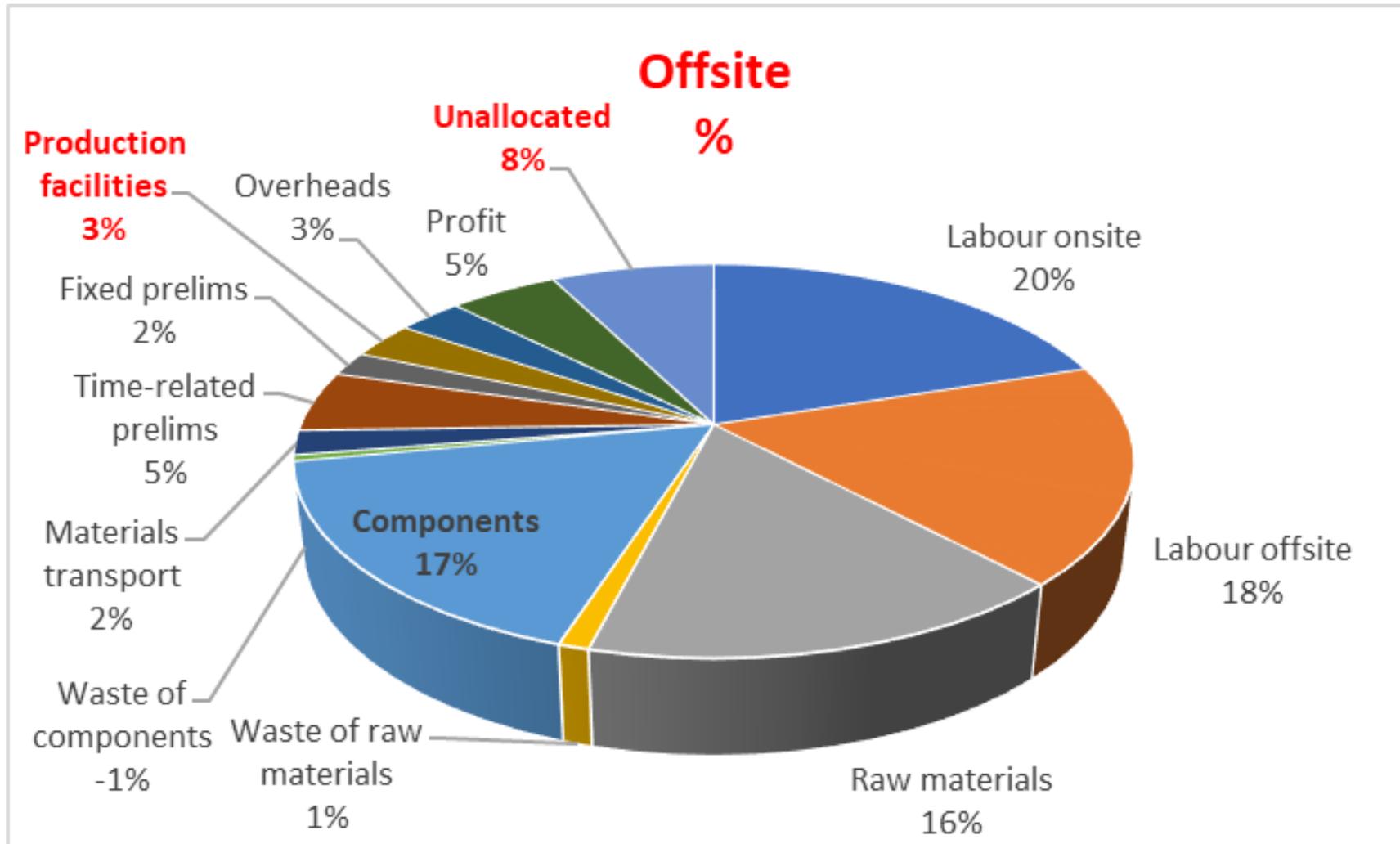
Reasons for Differences Between Countries in Terms of Resource Usage Efficiency

- Extensive industrialisation of the process
- Total or partial delegation of detailed design to the contractor
- A well-paid, well-trained, industrious workforce
- Limited scale of sub-contracting
- Well developed lean construction management
- Total project insurance facilitating integration of design and construction

Typical cost breakdown:UK Traditional Residential Construction



Typical cost breakdown:UK Cost-neutral Off-site Residential Construction

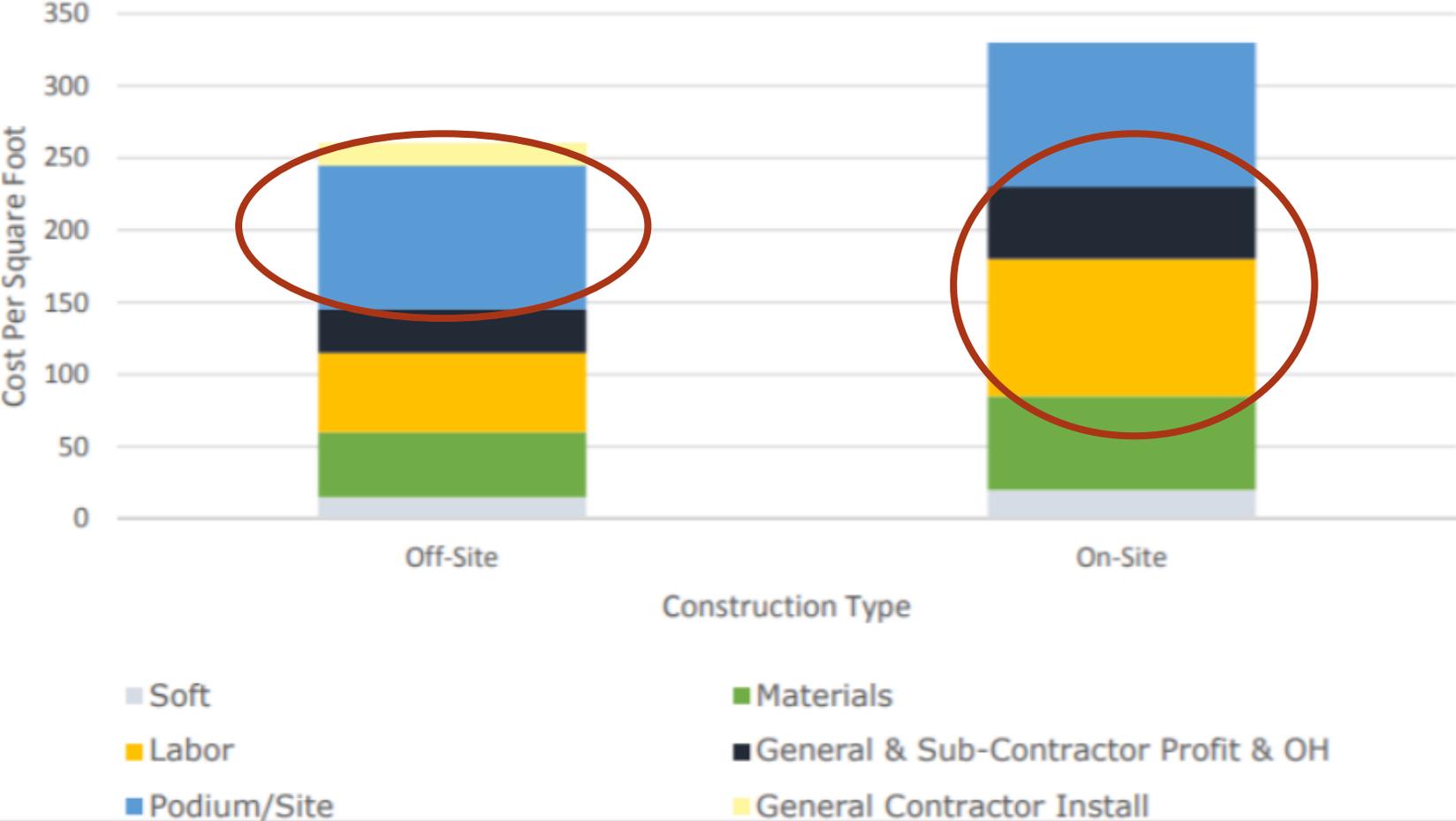


Quality comparison

- ▶ The quality control in the factory is superior to that prevailing on most construction sites.
- ▶ To make a fair comparison between the two processes the allowance in Preliminaries for Quality Control should be increased by upwards of 200% for the traditional solution.

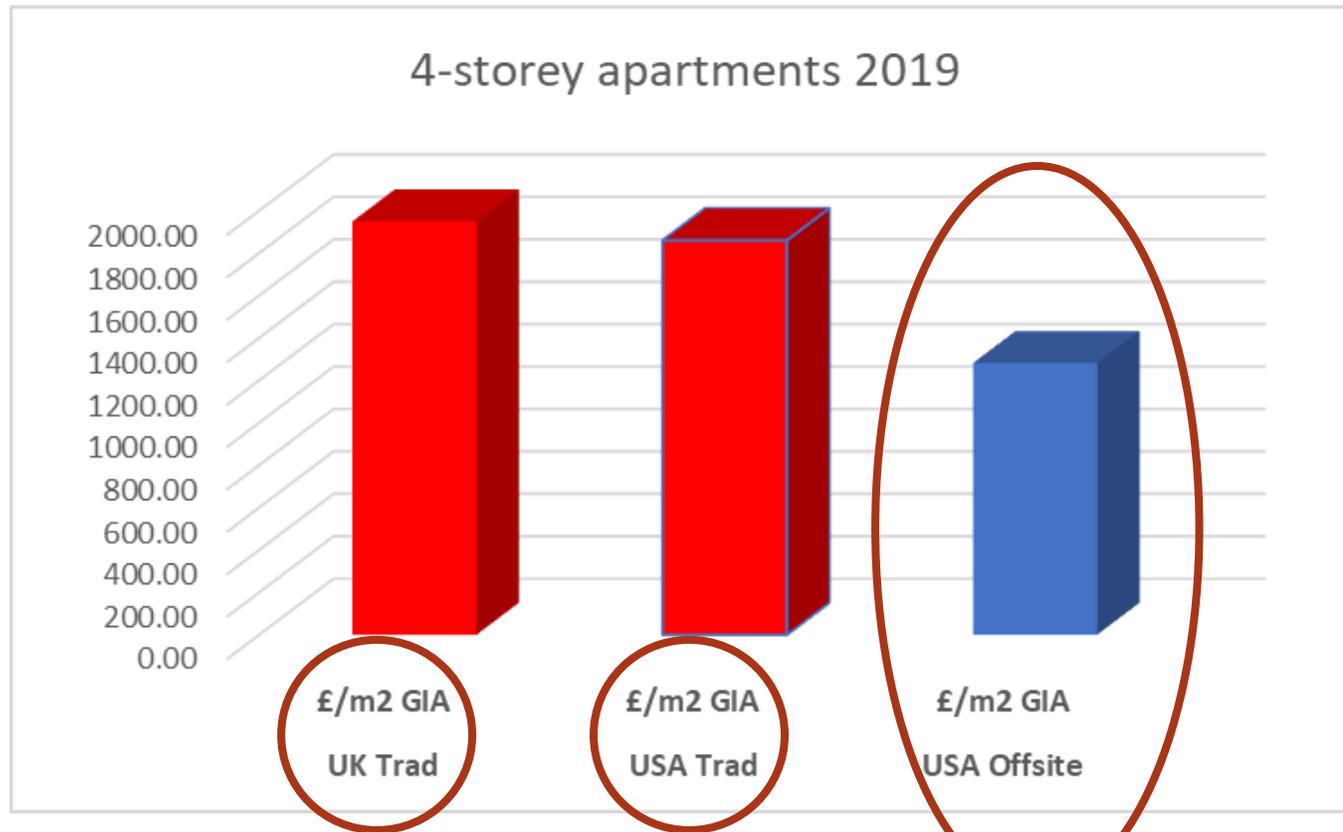
UC Berkeley (USA) Research into Offsite Construction - Anecdotal Analysis

Off-Site Construction Cost Savings
(sample California project)



UC Berkeley Results in a UK context

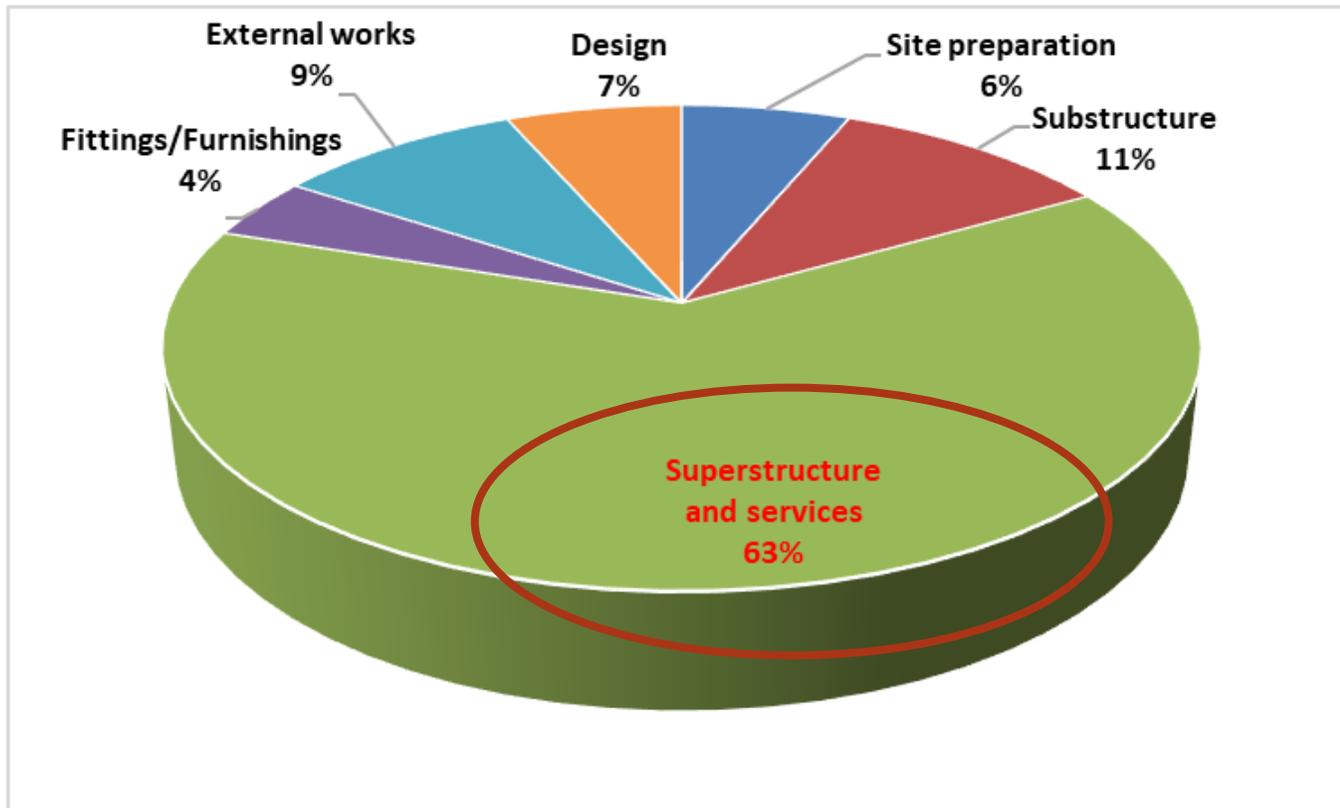
UK v USA Capital costs/m² GIA



Low-rise Block of Flats

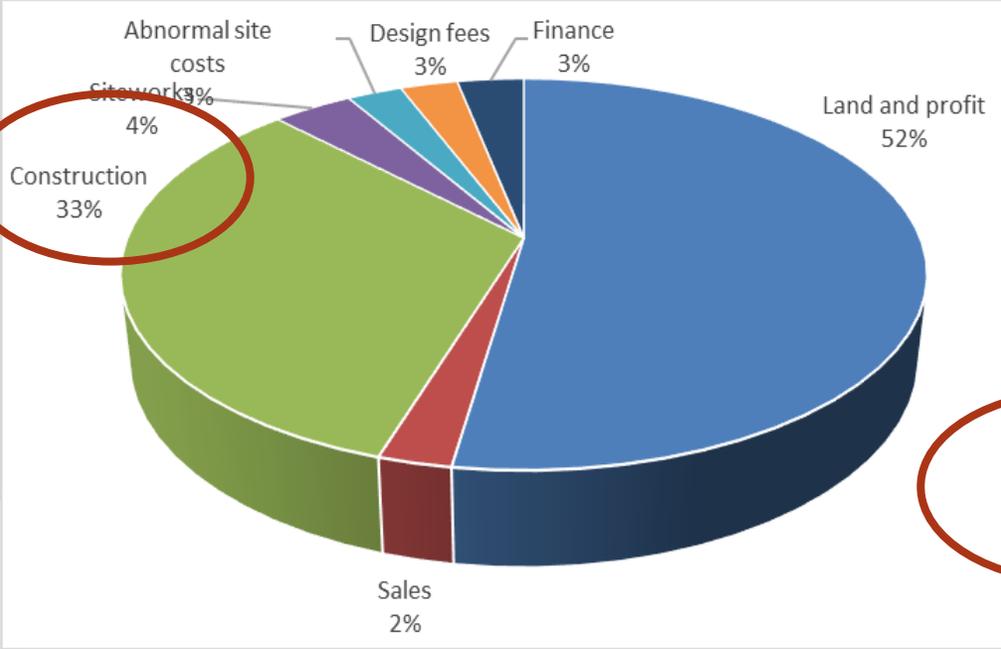


Low-rise Block of Flats - Construction Cost Analysis

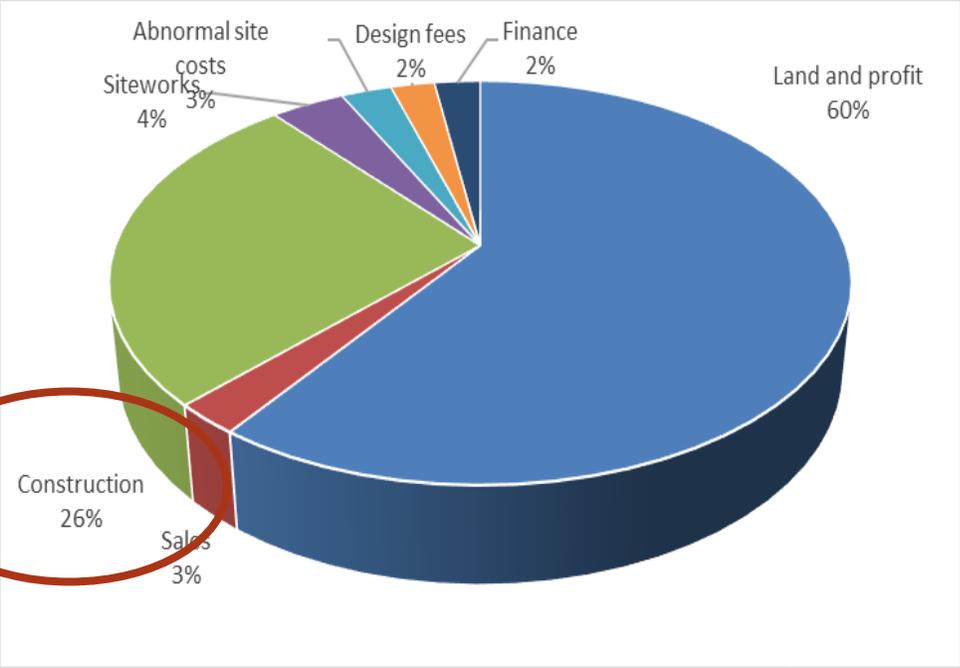


Effect of Saving on Residual Land Value/Profit

Traditional build



Offsite build - 20% saving



Effect of Saving Passed on to Purchaser



Reasons for Cost Savings - Off-site v Trad

- ▶ **Materials**
 - ▶ Less waste
 - ▶ Bulk purchasing
- ▶ **Off-site labour**
 - ▶ Cheaper
 - ▶ Larger pool of labour (safety, comfort, local, women)
 - ▶ Greater efficiency - repetitive processes
- ▶ **On-site labour**
 - ▶ Less weather-dependent
 - ▶ More focused activities
 - ▶ Less sub-contracting
- ▶ **Time-related preliminaries**
 - ▶ Substantially reduced
- ▶ **Overheads and profit**
 - ▶ Tier One/Two contractors

High-rise Volumetric - 40 Storeys by Vision Modular Systems



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Supplier's View of Benefits of High-rise Volumetric

Vision Modular Systems delivers the following benefits:

- Major reduction in on site programme
- Guaranteed consistent high quality of finish
- Safer method of construction
- Certainty of programme and cost.

Why Off-site Can Be More Expensive

- ▶ **Design and construction**
 - ▶ Fitting off-site to buildings designed for trad - i.e. late involvement
 - ▶ Lack of understanding of the process
 - ▶ Unwieldy and/or poorly designed off-site enabling works
 - ▶ Inappropriateness of solution - **redundant performance**
- ▶ **Site constraints**
 - ▶ Difficulty of access to site
 - ▶ Lack of space on site for unloading/ direct craneage
- ▶ **Commercial considerations**
 - ▶ Under-capacity
 - ▶ Early amortisation of initial investment
 - ▶ Tier One/Two contractor overheads
 - ▶ Construction industry recession

Conclusions

- ▶ Off-site should be cheaper at low-rise - all other things being equal
- ▶ Jury is out on costs of volumetric high-rise
- ▶ Traditional construction costs are too expensive in UK
- ▶ Any type of boom will send traditional costs soaring
- ▶ The effects of reducing costs through off-site are limited to maybe 60-70% of total building costs....
... and to less than 1/3 of the selling price
- ▶ The benefits of any savings do not always fall to the end user
- ▶ Speed of construction, quality and cost certainty would seem to be the main benefits of off-site construction.
- ▶ Off-site suppliers can improve the economics of their offering
- ▶ They can argue a good case for refusing to drop to the low margins of Traditional construction